



3Q07 Results Presentation

October 31st, 2007



Good Operating Performance

Total Turnover	€ 16.012 mn	+55,0 %
EBITDA	€ 2.607 mn	+192 %
EBIT	€ 1.821 mn	+162 %
Net Profit	€ 1.265 mn	+108 %

- ➤ Good operating performance of all Group's activities.
- ►Integration of Unión Fenosa since January 2007.
- ➤ Comparable* sales grew by 14.3% and comparable EBIT grew by 15%.



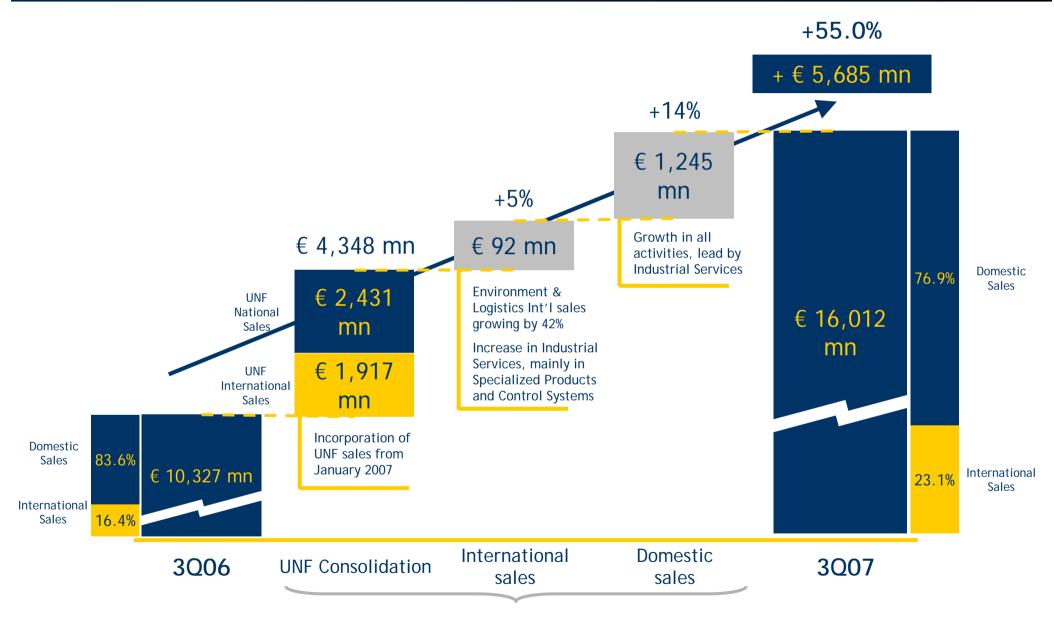
Solid Financial Structure

Total Net Debt	€ 16.879 mn
Net Debt with recourse	€ 7.988 mn
Non recourse Financing	€ 8.891 mn
Net Worth	€ 10.329 mn
Shareholder's Equity	€ 4.664 mn
Minority Interests	€ 5.665 mn

- ➤ Gearing* as of September 30th, 2007 reaches 77.3%
- ➤ Total Net Debt 3Q07 / Annualized EBITDA is 4.8x

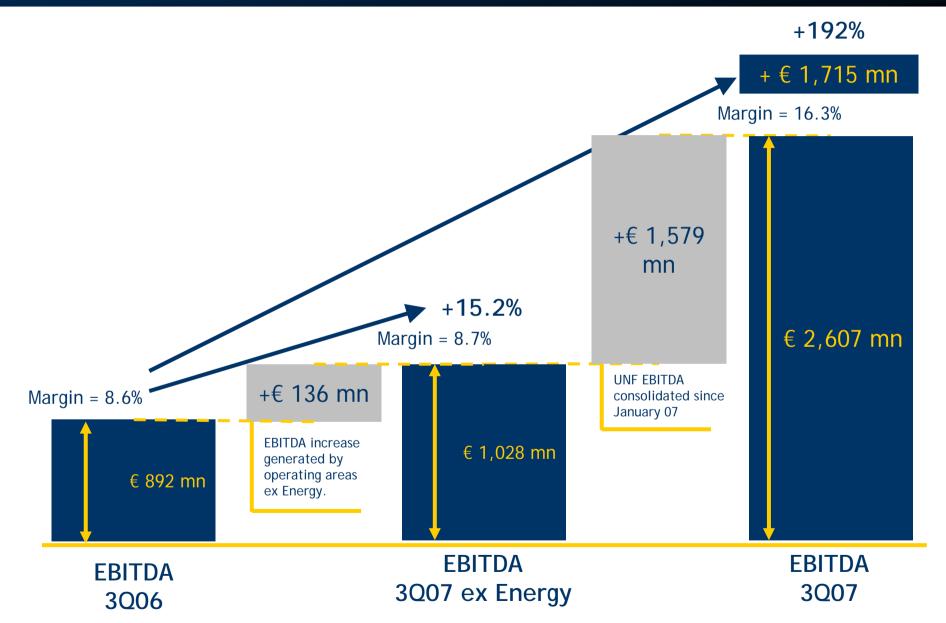


Sales analysis



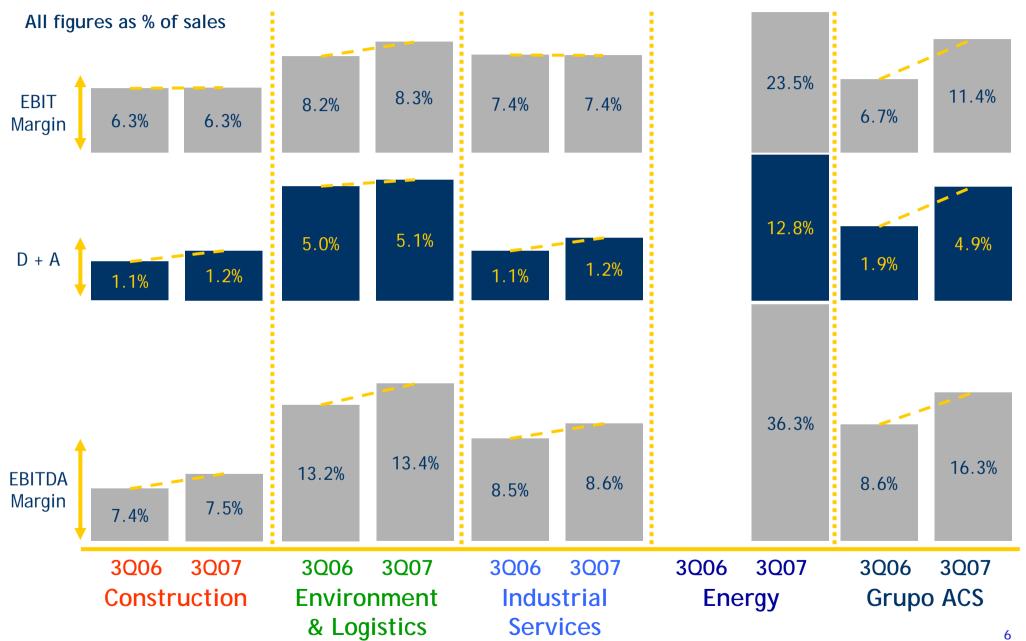


EBITDA analysis



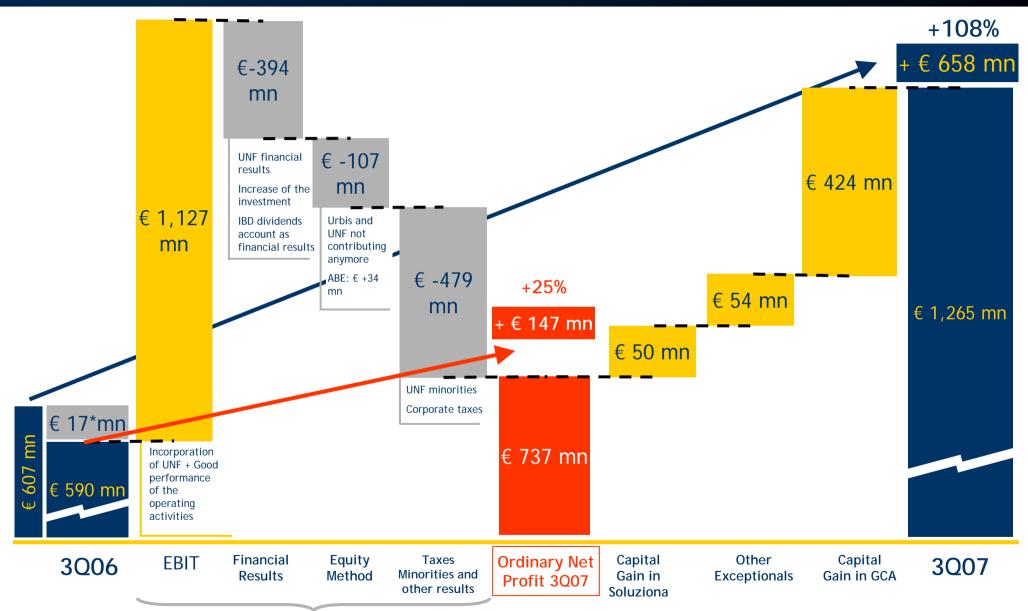


Operating margins analysis





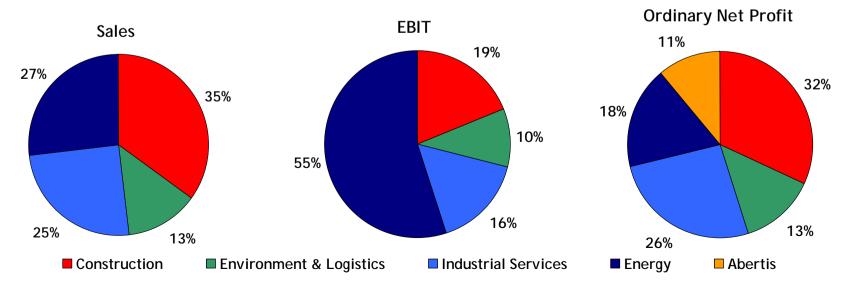
Net Profit analysis





3Q07 Operating Results Breakdown by activity

Euro Million	Constr	uction	Environment & Logistics		Industrial Services		Energy	
Turnover	5.654	+11,8 %	2.122	+15,4 %	4.103	+17,4 %	4.348	n.a.
International Turnover	289	-6,9 %	240	+21,9 %	1.244	+5,4 %	1.916	n.a.
% over total	5%	-100bp	11%	+60bp	30%	-350bp	44%	n.a.
EBITDA	422	+12,5 %	283	+16,5 %	352	+18,1 %	1.579	n.a.
Margin	7,5%	+10bp	13,4%	+20bp	8,6%	+10bp	36,3%	n.a.
EBIT	354	+11,8 %	177	+17,8 %	304	+18,1 %	1.023	n.a.
Margin	6,3%	+0bp	8,3%	+10bp	7,4%	+0bp	23,5%	n.a.
Backlog	11.614	+11,8 %	12.731	+10,0 %	5.728	+17,9 %	n.a.	n.a.
Cash Flow from Operations	304		255		232		944	
Total Net Debt / (Cash)	(1.294)		302		854		9.933	
Debt / anualized EBITDA	n.a.		0,8x		1,8x		4,7x	
Net Investments	64		233		456		877	





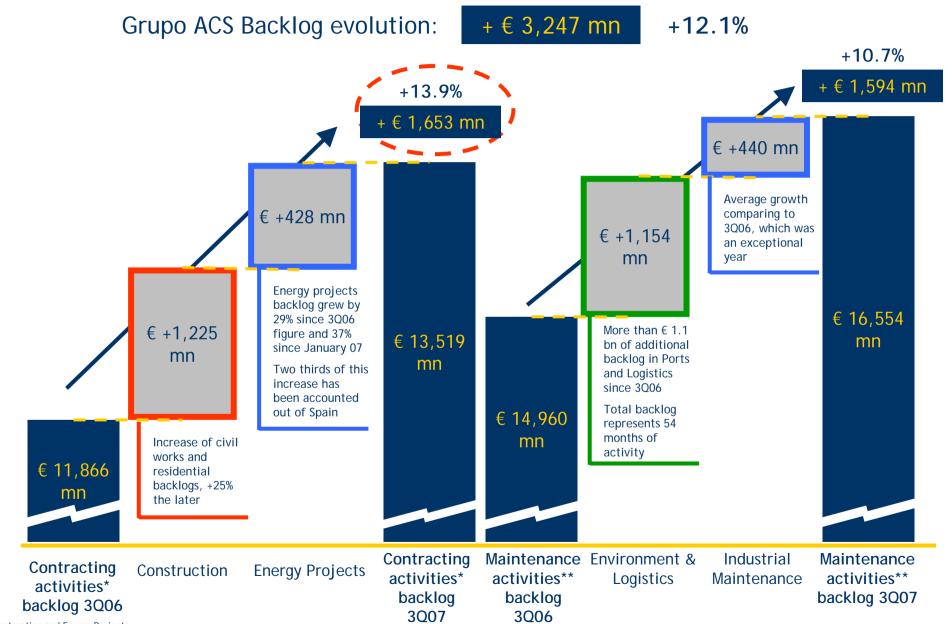
3Q07 Operating Results Breakdown by activity

Million Euros	Sales	Var.	Backlog	Var.	Sales 3007	Backlog 3Q07
Construction	5.654	+11,8 %	11.614	+11,8 %		
Civil Works	3.365	+15,1 %	7.427	+12,7 %		19%
Non Residential Building	1.354	+5,6 %	2.250	+4,3 %	24% 59%	64
Residential Building	935	+9,9 %	1.937	+17,8 %		
Environment & Logistics	2.122	+15,4 %	12.731	+10,0 %	29%	8%
Environmental Services	996	+10,0 %	7.049	-0,6 %	47	
Ports & Logistics Services	504	+21,8 %	4.730	+28,7 %		37%
Facility Management	622	+19,8 %	952	+17,3 %	24%	
Industrial Services	4.103	+17,4 %	5.728	+17,9 %	19% 16%	18% 20%
Networks	659	+14,4 %	1.127	+40,8 %		
Specialized Products	1.616	+28,2 %	1.653	+1,9 %		
Energy Projects	1.139	+1,6 %	1.905	+29,0 %	27%	
Control Systems	791	+18,7 %	1.043	+8,6 %	38%	33%
Adjustments	-102					
	Sales	Var.	EBIT	Var.	Sales 3Q07	EBIT 3Q07
Energy	4.348	-5,9 %	1.023	n.a.		25%
Generation	1.548	-8,3 %	378	+1,3 %	35%	34
Distribution	536	+7,0 %	245	+26,5 %	43%	
Gas	434	-12,0 %	206	-11,1 %		
nternational	1.916	+3,3 %	282	+1,9 %		19%
Other / adjustments*	-86		-88		12%	19%

^{*} Includes the consolidation adjustments in EBIT



Backlog analysis: Contracting and maintenance backlog

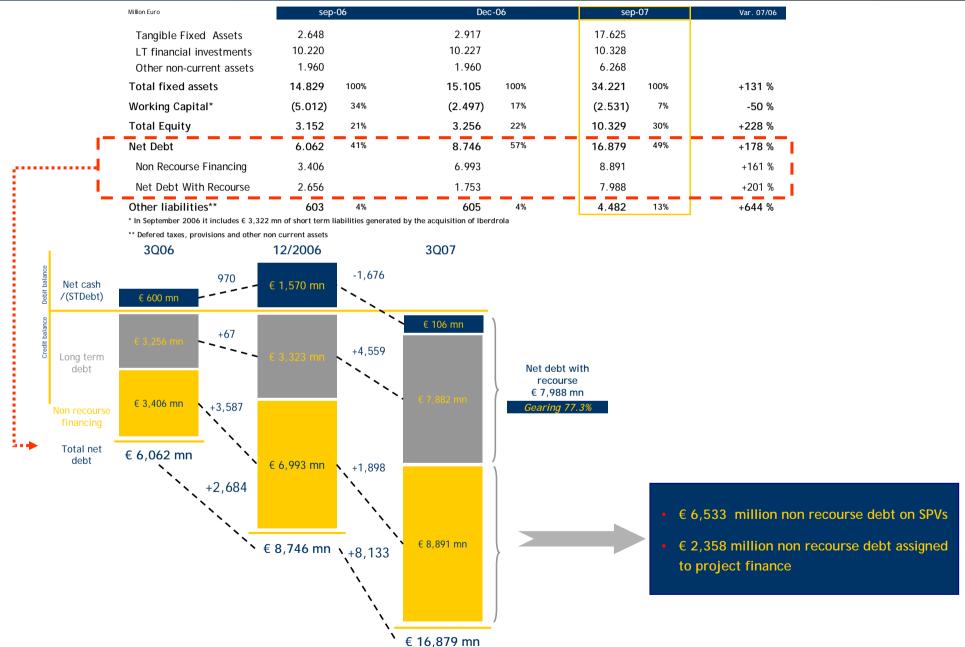


^{*} Construction and Energy Projects

^{**} Environmental and Logistics and Industrial Maintenance

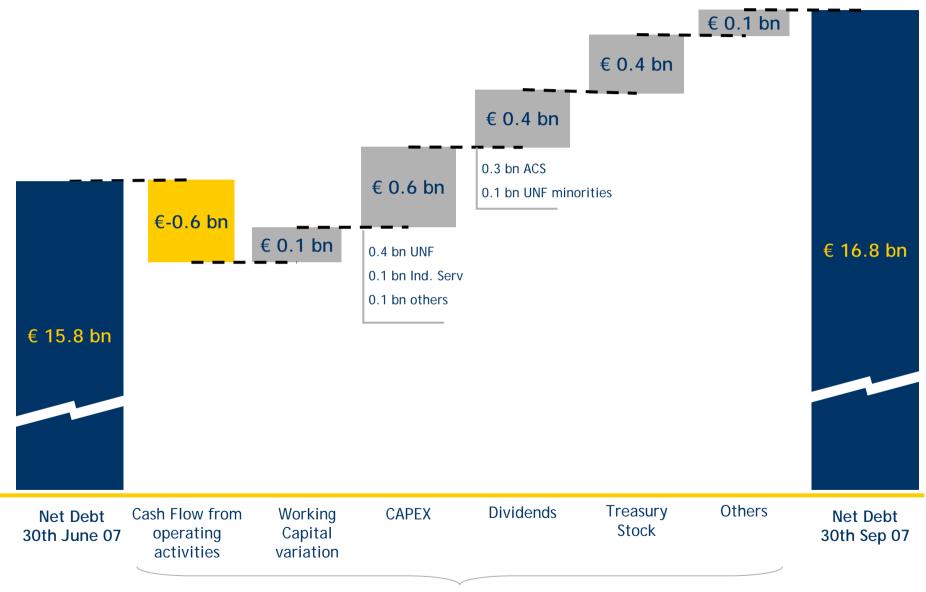


Balance Sheet Key Figures





3Q07 Debt Analysis







Net Debt ACS sep07

€ 16.8 bn

Corporation and rest of activities Debt with recourse € 2.0 bn .9 bn **Energy** area debt with recourse (UNF) € 5.9 bn debt **PFIs** € 2.4 bn recourse 8.9 bn **SPVs** UNF. IBE. HOT € 6.5 bn

Net Debt / EBITDA 07e = 1.5x

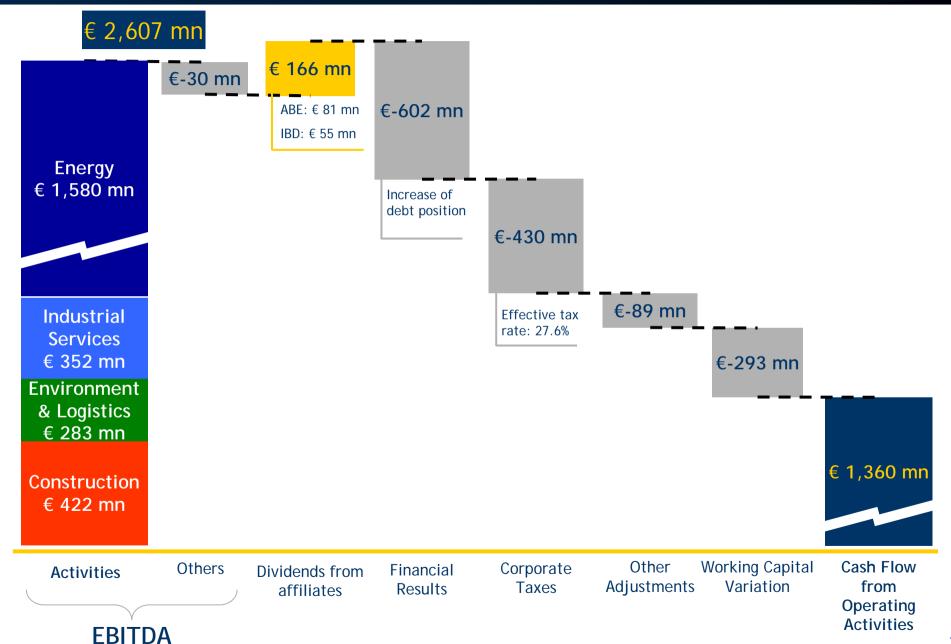
Net Debt UNF / EBITDA UNF 07e = 2.8x

Concessions
Renewable Energies
Treatment Plants

- Debt / EBITDA 07e = 4.8x
- Net debt with recourse /
 Net Worth = 77.3%
- No debt expiration of ACS operating activities debt before 2010
- 80% of Grupo ACS corporate debt has a fixed rate under 4%
- Market value of listed companies € 14,8 bn (implicit capital gains over 4 bn)

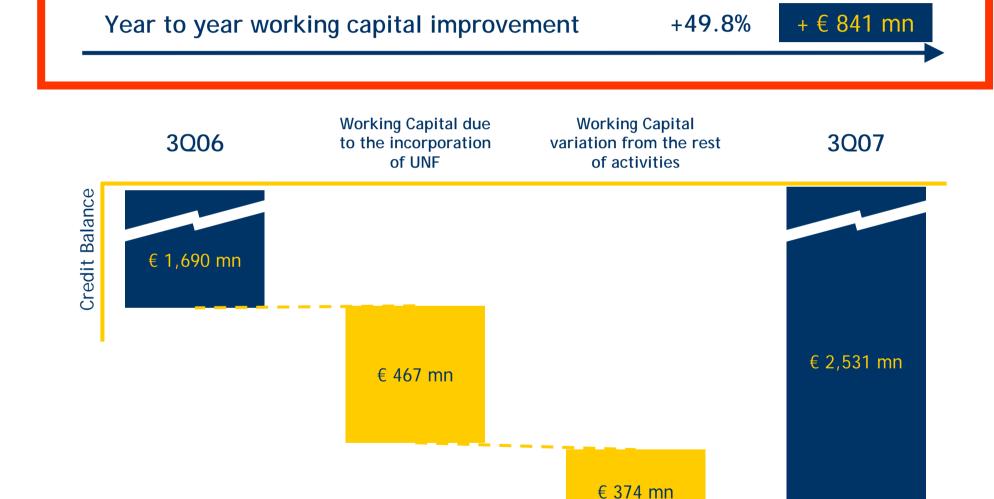


Cash Flow from operating activities analysis





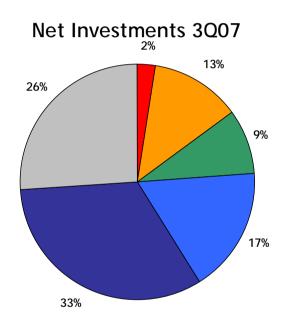
Working capital evolution







Euro Million	Gross Investment	Divestments	Net Investment
Construction	88	-24	64
Concessions	400	-61	339
Environment & Logistics	277	-44	233
Industrial Services	467	-11	456
Energy	877	0	877
Corporation	1.355	-659	696
TOTAL	3.464	-799	2.665







Results confirm guidance and good prospects

Turnover 07e	> € 21.0 bn
EBITDA 07e	> € 3.4 bn
EBIT 07e	> € 2.5 bn
Ordinary Net Profit 07e	> € 1.0 bn
Net Profit 07e	> € 1.5 bn





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